FINANCIAL AND MANDATED AUDIT

ANNUAL AUDIT OF TREASURER'S INVESTMENT COMPLIANCE

For the Year Ended December 31, 2011

Investments held at Fair Value by the Treasurer at December 31, 2011 were \$7 billion.

In our opinion, the Orange County Treasurer complied in all material respects with the selected investment regulations of the California Government Code and the **Orange County Treasurer Investment Policy Statement** (IPS) for the year ended December 31, 2011.

Our examination disclosed three (3) recommendations compliance and internal controls over where compliance could be improved.

AUDIT NO: 1112 REPORT DATE: JULY 19, 2013

Director: Dr. Peter Hughes, MBA, CPA, CIA Senior Audit Manager: Alan Marcum, CPA, CIA Audit Manager: Lisette Free, CPA, CFE Audit Manager: Michael Dean, CPA, CIA Senior Internal Auditor: Abdul Khan, CPA, CIA

RISK BASED AUDITING





GRC (Government, Risk & Compliance) Group 2010 Award to IAD as MVP in Risk Management

2009 Association of Certified Fraud Examiners' Hubbard Award to Dr. Peter Hughes for the Most Outstanding Article of the Year - Ethics Pays

2008 Association of Local Government Auditors' Bronze Website Award



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5th District – Patricia C. Bates, Vice Chair

Shawn Nelson, Chairman

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2005 Institute of Internal Auditors' Award to IAD for Recognition of Commitment to Professional Excellence, Quality, and Outreach Independence

CInternal Audit Department

GAO & IIA Peer Review Compliant - 2001, 2004, 2007, 2010

Providing Facts and Perspectives Countywide

RISK BASED AUDITING

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To access and view audit reports or obtain additional information about the OC Internal Audit Department, visit our website: www.ocgov.com/audit



OC Fraud Hotline (714) 834-3608

Letter from Dr. Peter Hughes, CPA





Transmittal Letter

Audit No. 1112 July 19, 2013

- TO: Members, Treasury Oversight Committee
- **FROM:** Dr. Peter Hughes, CPA, Director Internal Audit Department
- **SUBJECT:** Financial and Mandated Audit: Annual Audit of Treasurer's Investment Compliance for Year Ended December 31, 2011

At the direction of the Board of Supervisors, we have completed our third annual compliance attestation engagement of the County's Investment Pool since the Treasury Oversight Committee decided to contract with an outside auditing firm in 2004. Our final report on the Annual Audit of Treasurer's Investment Compliance for the year ended December 31, 2011 is attached for your review. Our examination disclosed three (3) recommendations where compliance and internal controls over compliance could be improved.

Please note we have a structured and rigorous **Follow-Up Audit** process in response to recommendations and suggestions made by the Audit Oversight Committee (AOC) and the Board of Supervisors (BOS). Our **First Follow-Up Audit** will begin at <u>six months</u> from the official release of the report. A copy of all our Follow-Up Audit reports is provided to the BOS as well as to all those individuals indicated on our standard routing distribution list.

The AOC and BOS expect that audit recommendations will typically be implemented within six months and often sooner for significant and higher risk issues. Our **Second Follow-Up Audit** will begin at <u>six</u> months from the release of the first Follow-Up Audit report, by which time **all** audit recommendations are expected to be addressed and implemented. At the request of the AOC, we are to bring to their attention any audit recommendations we find still not implemented or mitigated after the second Follow-Up Audit. The AOC requests that such open issues appear on the agenda at their next scheduled meeting for discussion.

We have attached a **Follow-Up Audit Report Form**. Your department should complete this template as our audit recommendations are implemented. When we perform our first Follow-Up Audit approximately six months from the date of this report, we will need to obtain the completed document to facilitate our review.

Each month I submit an Audit Status Report to the BOS where I detail any material and significant audit findings released in reports during the prior month and the implementation status of audit recommendations as disclosed by our Follow-Up Audits. Accordingly, the results of this audit will be included in a future status report to the BOS.

As always, the Internal Audit Department is available to partner with your staff so that they can successfully implement or mitigate difficult audit recommendations. Please feel free to call me should you wish to discuss any aspect of our audit report or recommendations. Additionally, we will request your department complete a **Customer Survey** of Audit Services. You will receive the survey shortly after the distribution of our final report.

ATTACHMENTS

Other recipients of this report are listed on the Independent Auditor's Report on page 2.

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For the Year Ended December 31, 2011

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INDEPENDENT AUDITOR'S REPORT

July 19, 2013

Audit No. 1112

Chair, Treasury Oversight Committee 625 North Ross Street, Building 11 Santa Ana, California 92701

We have examined the Orange County Treasurer's compliance with the California Government Code Sections 27130 through 27137 and related provisions of the Orange County Investment Policy Statement for the Money Market and the Extended Funds for the year ended December 31, 2011. In addition, we examined compliance with certain requirements contained within the Resolution for the Establishment of the Treasury Oversight Committee, Bylaws and Rules of Procedures of the Treasury Oversight Committee, and County policies and procedures. The Orange County Treasurer's management is responsible for compliance with those requirements. Our responsibility is to express an opinion on the Orange County Treasurer's compliance based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants and, accordingly, included examining, on a test basis, evidence about the Orange County Treasurer's compliance with those requirements and performing such other procedures as considered necessary in the circumstances. We believe that our examination provides a reasonable basis for our opinion. Our examination does not provide a legal determination on the Orange County Treasurer's compliance with specified requirements.

Our examination includes consideration of internal control over compliance as a basis for designing our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of the Treasurer's internal control. Accordingly, we do not express an opinion on the effectiveness of the Treasurer's internal control.

A **deficiency in internal control** over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement on a timely basis. A **significant deficiency** in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement that is less severe than a material weakness in internal control over compliance. A **material weakness** in internal control over compliance is a deficiencies, in internal control over compliance, yet important enough to merit attention by those charged with governance. A **material weakness** in internal control over compliance is a deficiencies, in internal control over compliance is a reasonable possibility that material noncompliance with a type of compliance requirement with a type of compliance of deficiencies, or a timely basis.

Our consideration of internal control was for the limited purpose described in the third paragraph and was not designed to identify all deficiencies in internal control that might be significant deficiencies or material weaknesses.

Independent Auditor's Report



We did not identify any deficiencies in internal control that we consider to be material weaknesses or significant deficiencies, as defined above. However, we identified areas where compliance and internal controls over compliance could be improved as shown in the accompanying schedule of Detailed Results, Findings, Recommendations and Management Responses.

In our opinion, the Orange County Treasurer complied, in all material respects, with the aforementioned requirements for the year ended December 31, 2011.

This report is intended solely for the information and use of the Orange County Treasurer-Tax Collector and County Treasury Oversight Committee and is not intended to be and should not be used by anyone other than the specified parties. However, this report is a matter of public record and its distribution is not limited.

Respectfully Submitted,

Dr. Peter Hughes, CPA, Director Internal Audit Department

Members, Treasury Oversight Committee Distribution:

Hon. Dr. Al Mijares, County Superintendent, OC Department of Education Jan Grimes, Auditor-Controller Michael B. Giancola, County Executive Officer William "Andy" Dunn, Public Member Laura Parisi, CPA, Public Member

Distribution Pursuant to Audit Oversight Committee Procedure No. 1:

Members, Board of Supervisors Members, Audit Oversight Committee Shari L. Freidenrich, Treasurer-Tax Collector Paul C. Gorman, Chief Assistant Treasurer-Tax Collector Paul Cocking, Assistant Treasurer-Tax Collector Ginika Ezinwa, Accounting/Compliance Manager Michael B. Giancola, County Executive Officer Frank Kim, Deputy CEO/Chief Financial Officer Foreperson, Grand Jury Susan Novak, Clerk of the Board of Supervisors Macias Gini & O'Connell, LLP, County External Auditor



COUNTY OF ORANGE SUMMARY OF INVESTMENT COMPLIANCE REQUIREMENTS For Year Ended December 31, 2011

The investment compliance requirements in the California Government Code Sections 27130 through 27137 and related provisions of the Orange County Investment Policy Statement are as follows:

California Government Code Sections 27130 through 27137

1. Section 27130

The Legislature finds and declares that local agencies, including school districts, should participate in reviewing the policies that guide the investment of those funds.

2. <u>Section 27131</u>

The Board of Supervisors in each county may, if the county is investing surplus funds, establish a county treasury oversight committee that consists of from three to eleven members.

3. <u>Section 27132</u>

The county treasury oversight committee shall consist of members appointed from the following: county treasurer; county auditor, auditor-controller or finance director; a representative appointed by the county board of supervisors; the county superintendent of schools or designee; a representative selected by a majority of the presiding officers of the governing bodies of the school or community college districts; a representative selected by a majority of the presiding officers of the legislative bodies of the special districts; up to five other members of the public who either have expertise or an academic background in finance and are economically diverse and bipartisan in political registration.

4. Section 27132.1

Committee members may not be employed by an entity that has contributed to the campaign of a candidate for the office of local treasurer, or contributed to the campaign of a candidate to be a member of a legislative body of any local agency that has deposited funds in the county treasury, in the previous three years or during the period that the employee is a member of the committee.

5. <u>Section 27132.2</u>

Committee members may not directly or indirectly raise money for a candidate for local treasurer or a member of the governing board of any local agency that has deposited funds in the county treasury while a member of the committee.

6. <u>Section 27132.3</u>

Committee members may not secure employment with bond underwriters, bond counsel, security brokerages or dealers, or with financial services firms with whom the treasurer is doing business during the period that the person is a member of the committee or for one year after leaving the committee.

7. <u>Section 27132.4</u>

Committee meetings shall be open to the public and subject to the Ralph M. Brown Act.



8. <u>Section 27133</u>

The county treasurer shall annually prepare an investment policy that will be reviewed and monitored by the county treasury oversight committee. The investment policy shall include all of the following:

- a. A list of securities or other instruments in which the county treasury may invest, according to law, including the maximum allowable percentage by type of security.
- b. The maximum term of any security purchased by the county treasury.
- c. The criteria for selecting security brokers and dealers from, to, or through whom the county treasury may purchase or sell securities or other instruments. The criteria shall prohibit the selection of any broker, brokerage, dealer, or securities firm that has, within any consecutive 48-month period following January 1, 1996, made a political contribution in an amount exceeding the limitations contained in Rule G-37 of the Municipal Securities Rulemaking Board, to the local treasurer, any member of the governing board of the local agency, or any candidate for those offices.
- d. Limits on the receipt of honoraria, gifts, and gratuities from advisors, brokers, dealers, bankers, or other persons with whom the county treasury conducts business by any member of the county treasury oversight committee. These limits may be in addition to the limits set by a committee member's own agency, by state law, or by the Fair Political Practices Commission.
- e. A requirement that the county treasurer provide the county treasury oversight committee with an investment report as required by the board of supervisors.
- f. The manner of calculating and apportioning the costs, authorized by Section 27013, of investing, depositing, banking, auditing, reporting, or otherwise handling or managing funds.
- g. The terms and conditions under which local agencies and other entities that are not required to deposit their funds in the county treasury may deposit funds for investment purposes.
- h. Criteria for considering requests to withdraw funds from the county treasury, pursuant to Section 27136. The criteria shall include an assessment of the effect of a proposed withdrawal on the stability and predictability of the investments in the county treasury.

9. <u>Section 27134</u>

The county treasury oversight committee shall cause an annual audit to be conducted to determine the county treasury's compliance with the investment compliance requirements presented in the California Government Code Sections 27130 through 27137. The audit may include issues relating to the structure of the investment portfolio and risk.

10. Section 27135

The costs of complying with this article shall be county charges and may be included with those charges enumerated under Section 27013.



- 11. Section 27136
 - a. Notwithstanding any other provision of law, any local agency, public agency, public entity, or public official that has funds on deposit in the county treasury pool and that seeks to withdraw funds for the purpose of investing or depositing those funds outside the county treasury pool, shall first submit the request for withdrawal to the county treasurer before withdrawing funds from the county treasury investment pool.
 - b. The county treasurer shall evaluate each proposed withdrawal for its consistency with the criteria adopted pursuant to subdivision (h) of Section 27133. Prior to approving a withdrawal, the county treasurer shall find that the proposed withdrawal will not adversely affect the interests of the other depositors in the county treasury pool.
- 12. Section 27137

The county treasury oversight committee shall not direct individual investment decisions, select individual investment advisors, brokers, or dealers, or impinge on the day-to-day operations of the county treasury.

Orange County Investment Policy Statement

- 1. Investments maintained in the portfolios shall be consistent with those authorized per Government Code Sections 53601 et seq., and 53635, as stated in IPS Sections VI and VII.
- Investments maintained in the portfolios shall comply with investment criteria as stated in IPS Sections VI, VII and VIII, including the maximum allowable percentage by type of security, allowable percentage per issuer, maximum term limits and credit ratings requirements.
- 3. Treasurer, investment personnel, and Treasury Oversight Committee members shall annually complete the Statement of Economic Interests Disclosure (State of California Form 700) and must comply with the Orange County Gift Ban Ordinance which prohibits the receipt of specified gifts, as stated in IPS Section X.
- All security transactions must be executed through brokers/dealers and financial institutions that meet the selection criteria specified in IPS Section XI and are placed on the list of qualified institutions.
- All security transactions entered into by the Treasurer shall be conducted on a deliveryversus payment basis and a third party custodian, as stated in IPS Section XIII, shall hold securities.
- 6. Repurchase agreements are required to be collateralized by securities authorized under Government Code Section 53601 at a minimum of 102% of market value of the principal and accrued interest, and shall be adjusted no less frequently than weekly. Collateral is to be held by an independent third party with whom the treasurer has a current custodial agreement. Evidence of ownership must be supplied to the Treasurer and retained, as stated in IPS Section VI.
- 7. The Treasurer will charge all pool participants for administrative and overhead costs of investing, depositing, banking, auditing, reporting, or otherwise handling or managing the funds as authorized by Government Code Section 27013, as stated in IPS Section XVI.

Independent Auditor's Report



- 8. Local agencies that voluntarily deposit monies with the Treasurer must provide to the Treasurer a resolution adopted by its governing board stating that excess funds are available for investing, in compliance with requirements stated in IPS Section XVII.
- 9. Withdrawal of participant funds shall require prior written approval from the Treasurer. Prior to approving the withdrawal request, the Treasurer shall make a finding of the effect of the withdrawal on the stability and predictability of the investments, as stated in IPS Section XVIII.
- 10. The Treasurer shall provide a monthly report and any audit report in accordance with Government Code Sections 53646 and 53686, as stated in IPS Section XXI.



BACKGROUND

California Government Code Sections 27000.1, 27000.3, and 53600.3 grant a county board of supervisors, not a county treasurer, with authority for investing public funds. Thus, under California law, county boards of supervisors generally have primary responsibility for investment of public funds in a county treasury. The authority of the board to invest or reinvest funds deposited in a county treasury may be delegated for a one-year period by the board. Subject to review, such a delegation may be renewed annually (Government Code Section 53607). It is common practice for the board of supervisors for counties in the State to delegate its investment responsibility.

California law requires the Treasurer to prepare an annual investment policy statement. The County's Investment Policy Statement (IPS) is reviewed by the County's Treasury Oversight Committee (TOC) and approved by the Board of Supervisors on an annual basis. The IPS, to the extent consistent with the restrictions of state law, establishes the legal parameters by which the Treasurer, or other qualified party to which investment authority is delegated, may invest monies deposited and held within the County treasury.

Historically, the Board of Supervisors performs an annual review of the Treasurer's performance and has delegated its investment authority to the County Treasurer. The most recent renewal of investment authority was January 8, 2013 for calendar year 2013.

On February 2, 2010, the Board of Supervisors directed the Internal Audit Department to conduct this examination to determine whether the treasury investments complied with both applicable California law and the IPS for the years ended December 31, 2009, 2010, and 2011, with a two-year renewal option.

On November 2, 2010, a new County Treasurer-Tax Collector, Shari L. Freidenrich, was elected; and on December 14, 2010 the Board of Supervisors delegated investment authority, effective January 14, 2011, to the new County Treasurer-Tax Collector.

The Treasurer-Tax Collector exercised the renewal option for a two-year term for the years ended December 31 2012 and 2013. This examination represents the OC Internal Audit Department's third annual compliance examination of the County's Investment Pool since the Treasury Oversight Committee recommended the selection of an external auditing firm in 2004.

TREASURER'S OVERSIGHT COMMITTEE

California Government Code Section 27131 states that the Board of Supervisors in each county may, if the county is investing surplus funds, establish a county treasury oversight committee that shall consist of from three to eleven members. The County of Orange Board of Supervisors established the treasury oversight committee that consists of the following: Auditor-Controller or designee, County Executive Officer or designee, County Superintendent of Schools or designee, and two (2) Public Members.



Finding No. 1 – One TOC Member did not File the Required Statement of Economic Interests Disclosure and One TOC Member did not Complete a Certificate of Compliance Upon Accepting Appointment as a Member of the Committee

CRITERIA

Bylaws and Rules of Procedures of the County of Orange Treasury Oversight Committee (Bylaws) Section VI – MISCELLANEOUS PROVISIONS, Rule 32, states, in part, that upon accepting appointment as a member of the Committee, and annually thereafter, each member shall submit a state mandated conflict of interest form (form 700), and a signed Certificate of Compliance to the Treasurer attesting that the member is aware of and in full compliance with all requirements included in Rules 11 through 13, inclusive, and will remain in compliance during membership and for the requisite period of time after membership has been terminated. In addition, each member shall complete state mandated ethics training every two years.

EXCEPTIONS NOTED

- A. A Treasury Oversight Committee Member alternate (Chief Financial Officer) for the Chief Executive Officer, did not complete the State of California Form 700, Statement of Economic Interests, for the calendar year 2011.
- B. A Certificate of Compliance for one Treasury Oversight Committee Member (Public Member) was not completed in 2011 upon accepting appointment as a member of the Committee.

Recommendation No. 1

We recommend the Treasurer-Tax Collector ensure each Treasury Oversight Committee member, upon accepting appointment as a member of the Committee, and annually thereafter, submit a state mandated conflict of interest form (Form 700), and a signed Certificate of Compliance.

Treasurer-Tax Collector Response:

Concur. The Treasurer-Tax Collector (TTC) will update the policies and procedures related to ensuring Treasury Oversight Committee (TOC) members are in compliance with the TOC Bylaws and Rules of Procedures. As of May 31, 2013, the TTC now includes the status of the three compliance requirements of Rule 34 (formerly Rule 32) in the "Investment Policy and TOC Bylaws Compliance Summary" chart, in the Treasurer's Monthly Investment Report in the compliance summary section. As of July 24, 2013 it is included as a separate agenda item in the quarterly TOC meeting. The TTC will update its policies and procedures by October 31, 2013.

Finding No. 2 – The Treasurer-Tax Collector's Office Does Not Review the State of California Forms 700, Statement of Economic Interests Disclosure, for Potential Conflicts of Interest

CRITERIA

IPS Section X – ETHICS AND CONFLICT OF INTEREST, states, in part, that all designated employees shall complete on an annual basis the State of California Form 700, Statement of Economic Interests Disclosure.



On May 10, 1993, the Orange County Board of Supervisors passed the "Orange County Gift Ban Ordinance". This ordinance prohibits the receipt of specified gifts to "designated employees" including members of the Treasury Oversight Committee. All designated employees shall complete on an annual basis the State of California Form 700, Statement of Economic Interests Disclosure.

In addition, designated employees are subject to the State Gift Ban restrictions. Should any conflicts be disclosed, the Treasurer will resolve such matters as soon as practical.

EXCEPTION NOTED

We noted a TOC member (Public Member) disclosed a gift (a dinner valued at \$75) from Morgan Stanley (broker). The "Orange County Gift Ban Ordinance" prohibits the receipt of specified gifts to "designated employees" including members of the TOC. It appears that Treasurer-Tax Collector is not reviewing the Forms 700 as they were unaware of this conflict until it was brought to their attention as a result of our audit.

Recommendation No. 2

We recommend Treasurer-Tax Collector review State of California Forms 700 for designated employees including members of the Treasury Oversight Committee and resolve any conflicts disclosed as soon as practical.

Treasurer-Tax Collector Response:

Concur. County Counsel has recommended that TTC work with County Counsel to review and possibly revise IPS Section X – Ethics and Conflicts of Interest, and include such possible changes for review at TOC's October 30, 2013 meeting. In the interim period, the TTC will update policies and procedures to review and resolve conflicts disclosed on State of California Forms 700 filed by designated employees including members of the TOC. However the TTC can only identify disclosed conflicts with known vendors of the TTC and may not be able to determine conflicts with other County vendors.

Finding No. 3 – Investment Policy Statement is Less Restrictive than Government Code Section 53635 and References a Repealed Government Code Section

CRITERIA

Government Code Section 53635, states in part:

- (a) A local agency that is a county, a city and county, or other local agency that pools money in deposits or investments with other agencies may invest in commercial paper pursuant to subdivision (h) of Section 53601, except that the local agency shall be subject to the following concentration limits:
 - (1) No more than 40 percent of the local agency's money may be invested in eligible commercial paper.



EXCEPTIONS NOTED

(a) The Investment Policy Statement, Section VIII, DIVERSIFICATION AND MATURITY RESTRICTIONS, authorizes total investments in commercial paper for the Money Market Fund of no more than 45% of market value; instead of the Government Code Section 53635 of no more than 40% for eligible commercial paper.

For days selected for testing, the actual market value of commercial paper did not exceed the 40% Government Code requirement.

(b) The Investment Policy Statement references a repealed Government Code Section 53601.7, which on January 5, 2006 Assembly Bill (AB 1794) was enacted to extend the repeal date to January 1, 2011.

Government Code Sections pertaining to repurchase agreements and security lending agreements are noted in Section 53601(j).

For investment purchases selected for testing, repurchase agreements were in compliance with Government Code requirements in section 53601(j).

On January 10, 2012, the Investment Policy Statement Section VIII was amended to restrict commercial paper to no more than 40% of the Money Market Fund. Furthermore, the IPS Section VIII was amended removing references to the repealed Government Code 53601.7 and referencing the most current applicable Section 53601(j).

Recommendation No. 3

Although the Investment Policy Statement was not in compliance during the year under audit, it was subsequently amended and in compliance with the Government Code. Therefore, <u>no</u> <u>further action is required</u>.



ATTACHMENT A: Treasurer-Tax Collector's Management Responses

	OFFICE OF THE TREASURER-TAX COLLECTOR
200V/DIS	SHARI L. FREIDENRICH, C.P.A.
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	SANTA ANA, CA 92702-4515
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	INTERDEPARTMENTAL COMMUNICATION
Го:	Dr. Peter Hughes, Director, Internal Audit Department
From:	Shari L. Freidenrich, CPA, CCMT, CPFA, ACPFIM
Date:	July 19, 2013
Subject:	Response to Draft Report of Annual Audit of Treasurer's Investment Compliance For the Year Ended December 31, 2011
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Economi Complian Recomme We recommember, submit a Complian Treasure Concur. T related to TOC Byla the three TOC Byla compliand quarterly Finding Californi of Interes Recomme We recom	 c Interests Disclosure and One TOC Member did not Complete a Certificate of the Upon Accepting Appointment as a Member of the Committee endation No. 1 mmend the Treasurer-Tax Collector ensure each Treasury Oversight Committee upon accepting appointment as a member of the Committee, and annually thereafter, state mandated conflict of interest form (form 700), and a signed Certificate of ce. r-Tax Collector Response: The Treasurer Treasurer-Tax Collector (TTC) will update the policies and procedures ensuring Treasury Oversight Committee (TOC) members are in compliance with the aws and Rules of Procedures. As of May 31, 2013, the TTC now includes the status of compliance requirements of Rule 34 (formerly Rule 32) in the "Investment Policy and aws Compliance Summary" chart, in the Treasurer's Monthly Investment Report in the commany section. As of July 24, 2013 it is included as a separate agenda item in the TOC meeting. The TTC will update its policies and procedures by October 31, 2013. No. 2 – The Treasurer-Tax Collector's Office Does Not Review the State of a Forms 700, Statement of Economic Interests Disclosure, for Potential Conflicts



ATTACHMENT A: Treasurer–Tax Collector's Management Responses (continued)



Concur. County Counsel has recommended that TTC work with County Counsel to review and possibly revise IPS Section X - Ethics and Conflicts of Interest, and include such possible changes for review at TOC's October 30, 2013 meeting. In the interim period, the TTC will update policies and procedures to review and resolve conflicts disclosed on State of California Forms 700 filed by designated employees including members of the TOC. However the TTC can only identify disclosed conflicts with known vendors of the TTC and may not be able to determine conflicts with other County vendors.

Page 2 of 2